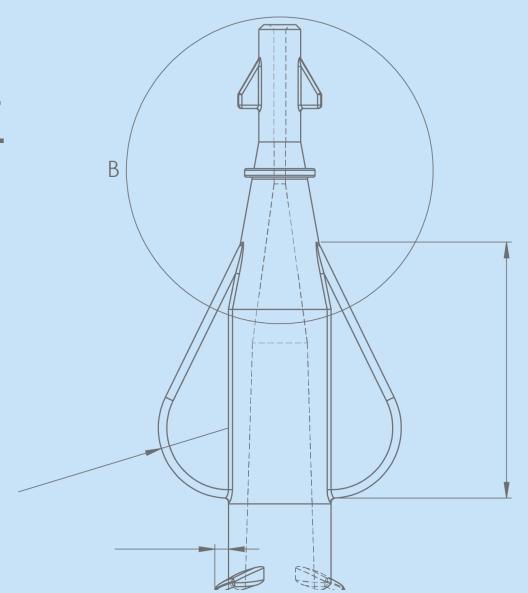




NEVER SETTLING. ALWAYS IMPROVING.

Bringing **quality** and **trust** to help you develop and produce better medical devices, from innovation to end of lifecycle.





31.5B € IN TOTAL GROUP REVENUE

TOP TEN

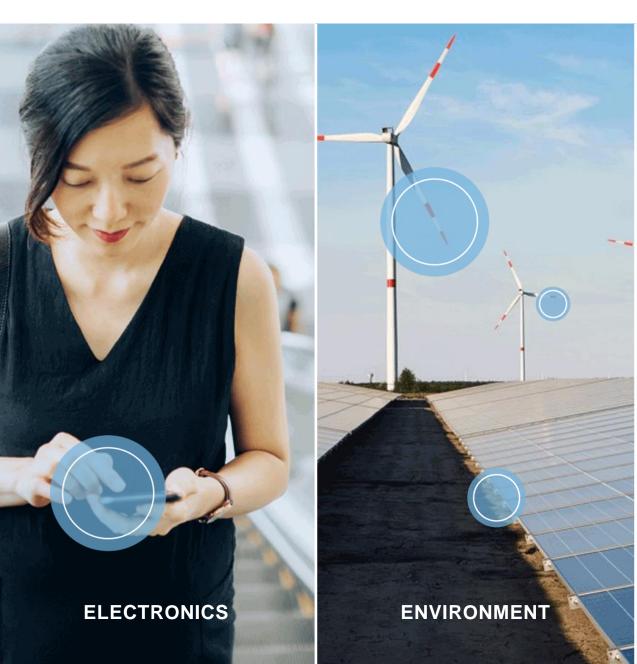
FAMILY-OWNED COMPANIES IN GERMANY

LONGEVITY

CELEBRATING 400 YEARS OF BUSINESS IN 2060

DIVERSE PORTFOLIO

12 BUSINESS UNITS ORIENTED TO SUPPORT GLOBAL MEGATRENDS

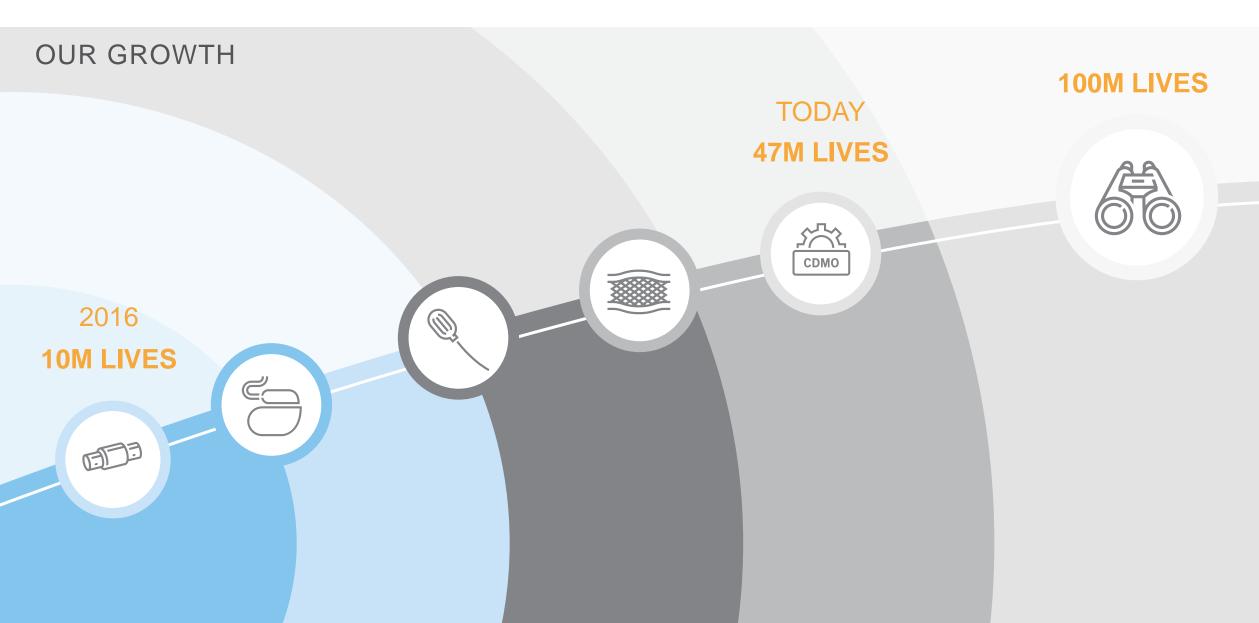






OUR VISION







OUR EVOLUTION

Medical Components Manufacturer



End-to-End Contract
Design & Manufacturing
Partner

COMPONENTS & MATERIALS



ASSEMBLIES



FINISHED DEVICES



PRODUCT DESIGN & DEVELOPMENT





END-TO-END SUPPORT



CONCEPT



DEVELOPMENT



TESTING



VALIDATION



RAMP-UP



PRODUCTION



IFE CYCLE



THERAPEUTIC MARKETS

Neuromodulation

Electrophysiology

Neurovascular

Peripheral Vascular

Vascular Access

Cardiac Rhythm Management

Structural Heart

Diabetes













MEETING THE GROWING NEEDS OF THE MARKET AND OUR PARTNERS

35% of Medical Device* Manufacturers COGS contracted up from **25% in 2015**.

^{*}Technavio research report; Baird estimates





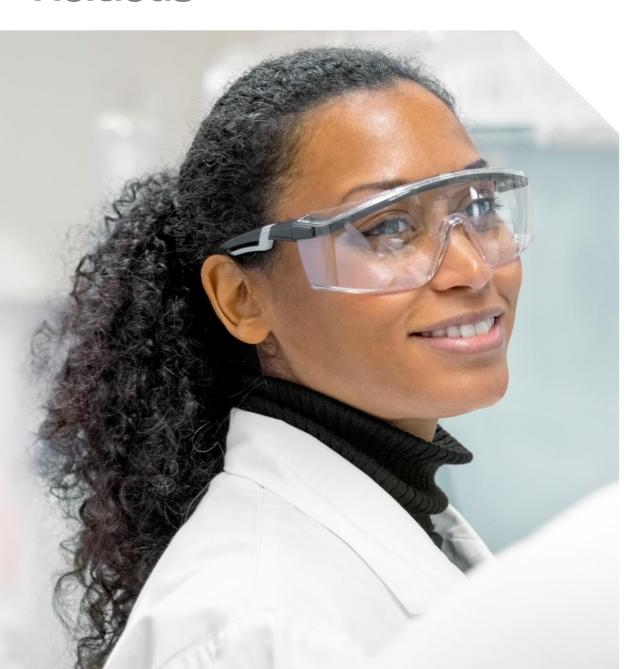


EXPERTISE TO SIMPLIFY COMPLEX SUPPLY CHAINS

170 years of materials science & expertise

Expanded capabilities in specialty metals, polymers & coatings







TAILORED SOLUTIONS TO EXPAND YOUR CAPACITY

Launched thousands of products in diverse therapeutic markets

Superior engineering know-how to solve complex challenges

^{*} Heraeus Customer Survey, data on file.







SUPERIOR QUALITY TO IMPROVE LIVES

Top-rated in quality performance*

1M+ products produced daily in our sites worldwide

^{*} Heraeus Customer Survey, data on file.



APPENDIX





1660

Founding of the Heraeus Family Business

TODAY

2060





1660

TODAY

Globally Leading Portfolio Company

2060





1660 TODAY

2060

400 Years of Family Business